Memorandum of Understanding

between

PESC – The P20W Education Standards Council

and

The Association of Registrars of the Universities and Colleges of Canada (ARUCC)

1. The Associations

The Associations entering into this Memorandum of Understanding are as follows.

The P20W Education Standards Council ("PESC") is the professional association and international data standards-setting body for education administrators and managers. Specifically, PESC's mission: "Through open and transparent community participation, PESC enables cost-effective connectivity between data systems to accelerate performance and service, to simplify data access and research, and to improve data quality along the education lifecycle." To achieve the mission, PESC organizes activities to: Accelerate Performance & Service; Reduce Cost; Lead Collaborative Development; Set and Maintain Common Data Standards; Promote Best Practices; Link Public & Private Sectors; Serve as Data Experts.

The Association of Registrars of the Universities and Colleges of Canada (ARUCC) is a professional body for higher education administrators and managers in Canada. The Association advances best practices and professional development in the area of academic administration including, but not limited to, admissions, registration, examinations, scheduling, transcripts, systems, records, calendars, scholarships and awards, secondary school liaison, and other activities or undertakings that may be deemed appropriate to the Association. ARUCC is an Associate Member of the Association of Universities and Colleges of Canada and of the Canadian Council for the Advancement of Education (CASE).

2. Shared Values

The Associations are strategically aligned by a shared objective to advance higher education. They share a common dedication to the continued development of professional administrators and managers supporting higher education and to the promotion of the highest standards of fair, ethical and transparent professional behaviour.

3. Purpose of this Memorandum of Understanding

The purpose of this Memorandum of Understanding is to acknowledge the intention of both Associations to work together to enhance the profile of and raise standards within the profession of higher education administration and management. This goal will be facilitated through the exchange of information, consultation, and appropriate collaborative projects to be agreed upon from time to time. The Associations agree that the partnership will be one of mutual understanding and appreciation of the values and strengths of each Association. An ARUCC
representative would be an active member on the Canadian PESC User Group and may attend the
PESC Data Summits (twice a year).

4. Shared Commitments

To achieve the purposes of this Memorandum of Understanding, the Associations agree to share
information regarding appropriate events and professional development opportunities.

Each Association also agrees to register one of its members at the other Association’s conference
without charge. The host Association will provide complimentary accommodation for the
member of the visiting Association for the duration of the conference, including all meals
included in the registration fee. Travel expenses will not be borne by the host Association.

5. The Maintenance of the Relationship

The relationship entered into by this Memorandum of Understanding will be maintained by the
various Officers of both Associations, working in partnership. The Canadian PESC User Group will
serve as the primary contract between ARUCC and PESC.

The Associations agree also to appoint and maintain a Link Co-ordinator from amongst their members
who will be responsible for ensuring that close relations are maintained between the two Associations
and for deepening the relationship within the broader membership of both Associations. The
Coordinators will be members of the Canadian PESC User Group.

6. Duration and Termination of the Understanding

This Memorandum of Understanding shall be effective as of the latest date noted below and shall
continue indefinitely until terminated, or amended by a subsequent Memorandum of
Understanding, either by mutual agreement or by not less than thirty (30) days’ written notice
from one Association to the other. Notwithstanding the foregoing, the Associations shall review
this Memorandum of Understanding on a periodic basis to ensure that it properly reflects their
mutual goals and aspirations.

<table>
<thead>
<tr>
<th>Signed on behalf of the Association of Registrars of the Universities and Colleges of Canada (ARUCC)</th>
<th>Sign on behalf of PESC:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Print name: Hans Rouleau</td>
<td>Print name: Michael Sessa, PESC</td>
</tr>
<tr>
<td>Position within the Association: President</td>
<td>Position within the Association: President &amp; CEO</td>
</tr>
<tr>
<td>Signature: [Signature]</td>
<td>Signature: [Signature]</td>
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<tr>
<td>Date: April 18, 2013</td>
<td>Date: 4/1/2013</td>
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Address for correspondence:

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1250 Connecticut Ave NW, Suite 200
Washington DC 20036